# DOING BUSINESS WITH CALTRANS

A View from the Outside

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## Why Caltrans?

Steady work flow

Premier transportation agency owner

**Experienced personnel** 

**Statewide** 

Diverse size / type of work

Standard specifications

Leader in the industry nationwide for partnering

# Doing Business with CALTRANS

- So you want to do business with CALTRANS?
  - www.caltrans.ca.gov/doingbusiness.htm
    - This is first stop to building a foundation of working with Caltrans.
  - Next step do your homework.
    - Understand the process intimately because this is critical to long term success in doing business with Caltrans.

### Platinum Rules

- Golden rule no longer applies "do unto others"
  - Now it's the platinum rules
    - Treat others the way they want to be treated.
- Communicate!
  - Go beyond just "telling" -
  - SHARE which includes both talking and listening in EQUAL amounts
- Memorialize
  - No excuses for not getting it in writing (digital, snail mail, fax, pen & paper, carpenter pencil & plans). No confusion afterwards.

## Exercise your mind –

- Keep it open and agile
  - **TANGIBLE REWARDS:** 
    - Rewards for viable concepts that save money (Cost Reduction Incentive Plan – CRIP)
    - Re-sequencing to save time and related costs

#### **INTANGIBLE REWARDS:**

- Improved working relationships (walk a mile in my shoes)
- No preconceived "baggage" to work through each time you interact frustrating the process

- □ Check in −
  - Partnering
    - Starts with a commitment to establish the same goals and rewards.
  - Weekly meetings
    - Information shared timely so decisions are efficient and cost effective
  - Shared information (preferably in writing)
    - No confusion about intention, direction or commitment

- □ Close the Loop −
  - Measure the effectiveness of your approach on each project.
  - Take away the policies and procedures that worked best. Learn from your successes and your failures.
  - Share the information within your company so those lessons are not lost and your next project benefits
  - □ Have a "close-out" talk with Caltrans. Ask what you could have done better and what you did well. Share that information in your company.
  - Ask for letters of recommendation from Caltrans.

- What does the future look like?
  - More competition in the market, resulting in More options (and challenges) for Caltrans
    - Why your firm?
    - ■Tighter pricing, more risk
      - How do you become more efficient and manage risk?
  - More competition for funding projects, resulting in
    - Less, more selective (possibly bigger) projects
    - Creativity needed to get projects through the system.

- Take pride in being a Caltrans partner in constructing the infrastructure needed by the citizens of California
  - Attitude always exhibits itself in professional relationships
  - Assume the best it is more likely to occur that way.
  - Prepare for the worst no surprises
  - **Complete the job:** 10% = 90% 90% = 10%
    - This is harder than you think.